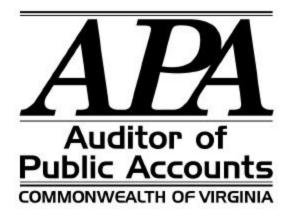
VIRGINIA COMMONWEALTH UNIVERSITY RICHMOND, VIRGINIA

REPORT ON AUDIT FOR THE YEAR ENDED JUNE 30, 2000



AUDIT SUMMARY

Our audit of Virginia Commonwealth University for the year ended June 30, 2000, found:

- the financial statements are presented fairly, in accordance with generally accepted accounting principles;
- internal control matters that we consider reportable conditions; however, we do not consider any of these material weaknesses;
- no instances of noncompliance that are required to be reported; and,
- the University has not taken adequate corrective action with respect to the previously reported finding entitled "Improve Fixed Asset Maintenance and Inventory Process." Adequate corrective action was taken with respect to audit findings reported in the prior year that are not repeated in this report.

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December 11, 2000

The Honorable James S. Gilmore, III Governor of Virginia

The Honorable Vincent F. Callahan, Jr. Chairman, Joint Legislative Audit and Review Commission

Board of Visitors Virginia Commonwealth University

We have audited the accounts and records of **Virginia Commonwealth University** as of and for the year ended June 30, 2000, and submit herewith our complete reports on financial statements and compliance and internal control over financial reporting.

INDEPENDENT AUDITOR'S REPORT ON FINANCIAL STATEMENTS

We have audited the balance sheet of Virginia Commonwealth University as of June 30, 2000, and the related statements of changes in fund balances and current funds revenues, expenditures, and other changes for the year then ended. The financial statements are the responsibility of Virginia Commonwealth University management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards and the standards applicable to financial audits contained in <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Virginia Commonwealth University as of June 30, 2000, and the changes in fund balances

and current funds revenues, expenditures, and other changes for the year then ended, in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the financial statements taken as a whole. The accompanying Schedule of Auxiliary Enterprises - Revenue, Expenditures, and Changes in Fund Balances is presented for the purpose of additional analysis and is not a required part of the financial statements. The information in that schedule has been subjected to the auditing procedures applied in the audit of the financial statements and, in our opinion, such information is fairly presented in all material respects in relation to the financial statements taken as a whole.

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER

FINANCIAL REPORTING

In planning and performing our audit of the financial statements of Virginia Commonwealth University as of and for the year ended June 30, 2000, we considered internal controls over financial reporting and tested compliance with certain provisions of laws, regulations, contracts, and grants in accordance with generally accepted auditing standards and the standards applicable to financial audits contained in <u>Government Auditing</u> Standards.

Compliance

As part of obtaining reasonable assurance about whether Virginia Commonwealth University's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under Government Auditing Standards.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered Virginia Commonwealth University's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. However, we noted certain matters involving the internal control over financial reporting and its operation that we consider to be reportable conditions. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over financial reporting that, in our judgment, could adversely affect Virginia Commonwealth University's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. Reportable conditions are described in the section titled "Internal Control Findings and Recommendations."

A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the

internal control over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, we believe that none of the reportable conditions described above is a material weakness.

Status of Prior Findings

The University has not taken adequate corrective action with respect to the previously reported finding "Improve Fixed Asset Maintenance and Inventory Process." Accordingly, we included this finding in the section entitled "Internal Control Findings and Recommendations." The University has taken adequate corrective action with respect to audit findings reported in the prior year that are not repeated in this report.

The "Independent Auditor's Report on Compliance and on Internal Control Over Financial Reporting" is intended solely for the information and use of the Governor and General Assembly of Virginia, Board of Visitors, and management, and is not intended to be and should not be used by anyone other than these specified parties. However, this report is a matter of public record and its distribution is not limited.

EXIT CONFERENCE

We discussed this report with management at an exit conference held on January 10, 2001.

AUDITOR OF PUBLIC ACCOUNTS

PBB:aom aom:131

INTERNAL CONTROL FINDINGS AND RECOMMENDATIONS

Terminate Inactive Employees From Payroll System

In our review of a list of employees with no pay activity for over 90 days from the Human Resource System, we noted 296 employees listed. Of those listed, 108 were in two departments and two had no activity since 1997. Although the Division of Human Resources maintains and distributes a list of employees with no recent payroll activity, the University does not have a written policy requiring the removal of inactive employees from the Human Resource System. These two departments had exceptions that allowed them to keep temporary employees on the system to meet staffing requirements; however, no one makes a determination on how long to allow the exception.

Inactive employees maintained on the active payroll system may result in improper payments. Further, failure to remove inactive employees from the system increases the risk of improper security access. The University should develop written policies and procedures that require specific actions for terminated and inactive employees. These policies should define how long an employee may remain in the active status without payroll activity, and define departmental responsibilities.

Improve Fixed Asset Management and Inventory Process

In August 1998, the University implemented a new fixed asset system and gave departments the responsibility for asset disposals, location changes, and the condition of items over \$5,000. During our review, we found two departments did not properly manage their fixed assets. One department has not conducted an inventory in over two years. Further, the departments could not locate 4 of 15 assets recorded in the system.

Financial Reporting has a formal training program on the fixed asset system, provides training to many departments, and conducts periodic audits to determine if departments are properly managing fixed assets. We recommend that Financial Reporting continue to provide training and conduct periodic audits, focusing on departments that have problems maintaining the information. For those departments having ongoing problems, management should consider implementing restrictions on these departments.

Enhance Information Security Program

The University should fill the currently vacant Information Security Officer (ISO) position and have this individual formally address the university's information resources security needs. Specific responsibilities should include:

- Perform or guide a formal, comprehensive risk assessment of network and departmental systems. The ISO should monitor and periodically update these risk assessments.
- Develop and manage a central repository to maintain critical and non-critical information system documents such as the University disaster recovery plan, system risk assessments, and University systems policies, standards and guidelines.

• Oversee the approval of policies to manage information flow from outside the University through the University's Internet firewall server to the administrative computer systems. The ISO should ensure that policy-making considers the evaluation of user authentication mechanisms and defines the access authorization process.

The ISO should report to a senior information technology officer and have the support and backing of University management. Additional responsibilities should include assistance with the development of University-wide information security policies and periodic assessments of departmental compliance with appropriate information security requirements.

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FINANCIAL STATEMENTS

With Comparative Figures for June 30, 1999

	Current Funds					
	-	Unrestricted		Restricted]	Loan Funds
ASSETS						
Cash (Note 2)	\$	37,039,908	\$	7,815,184	\$	1,421,787
Investments (Note 2)		33,722,179		-		_
Receivables (Note 3)		13,324,461		12,404,225		22,141,283
Inventories		204,541		-		_
Prepaid expenses and other assets		2,078,104		3,674		-
Appropriations receivable		13,030,087		12,134		-
Due from other funds		1,642,400		5,554,325		299,803
Investment in plant (Note 3)		-		-		-
Deferred bond issue costs		-		-		-
Total assets	\$	101,041,680	\$	25,789,542	\$	23,862,873
LIABILITIES AND FUND BALANCES						
Liabilities:						
Accounts payable and accrued expenditures	\$	29,362,653	\$	6,090,578	\$	5,955
Accrued compensated absences		21,582,827		-		-
Deferred compensation (Note 4)		1,226,548		-		-
Deposits and deferred revenue		6,618,377		-		-
Due to other funds		9,452,369		1,642,400		-
Notes payable		-		-		-
Long term debt (Note 5)		3,986,039		-		-
Deposits held in custody for others		-		-		-
Total liabilities		72,228,813		7,732,978		5,955
Fund balances:						
Unrestricted current funds		28,812,867		-		-
Restricted current funds		-		18,056,564		-
Loan funds, U.S. Government grants		-		-		19,715,709
Loan funds, University-restricted		-		-		4,141,209
Endowment funds		-		-		-
Quasi-endowment funds-unrestricted		-		-		-
Unexpended plant funds (Note 6)		-		-		-
Retirement of indebtedness		-		-		-
Net investment in plant		-		-		-
Total fund balances		28,812,867		18,056,564		23,856,918
Total liabilities and fund balances	\$	101,041,680	\$	25,789,542	\$	23,862,873

The accompanying notes to financial statements are an integral part of this statement.

dowment and imilar Funds	Plant Funds	Agency Funds	Total 2000		Total 1999
\$ 29,010,980	\$ 15,141,500 3,003,164	\$ -	\$ 61,418,379 65,736,323	\$	57,311,558 81,764,672
-	-	37,171	47,907,140		45,355,124
-	-	· -	204,541		283,583
-	-	-	2,081,778		1,957,396
-	2,999,809	_	16,042,030		14,399,199
-	2,462,589	1,135,652	11,094,769		12,547,998
-	592,757,372	-	592,757,372		551,144,888
 -	932,947	-	932,947		1,021,748
\$ 29,010,980	\$ 617,297,381	\$ 1,172,823	\$ 798,175,279	\$	765,786,166
\$ -	\$ 4,737,182	\$ 156,583	\$ 40,352,951	\$	40,214,932
-	-	· -	21,582,827		18,980,651
-	-	-	1,226,548		-
-	-	_	6,618,377		7,676,852
-	-	_	11,094,769		12,547,998
-	621,311	-	621,311		593,065
-	127,122,515	-	131,108,554		139,098,267
-	-	1,016,240	1,016,240		919,690
-	132,481,008	1,172,823	213,621,577		220,031,455
-	-	-	28,812,867		32,353,147
-	-	-	18,056,564		15,649,626
-	-	-	19,715,709		19,275,893
-	-	-	4,141,209		3,821,855
3,043,435	-	-	3,043,435		2,970,847
25,967,545	-	-	25,967,545		26,975,328
-	17,486,441	-	17,486,441		23,201,533
-	(598,279)	-	(598,279)		(785,599)
 -	467,928,211	-	467,928,211		422,292,081
29,010,980	484,816,373	-	584,553,702		545,754,711
\$ 29,010,980	\$ 617,297,381	\$ 1,172,823	\$ 798,175,279	\$	765,786,166

VIRGINIA COMMONWEALTH UNIVERSITY STATEMENT OF CHANGES IN FUND BALANCES For the Fiscal Year Ended June 30, 2000

		Curren	4 E	d.				Endowment and Similar
		Unrestricted	t run	Restricted	T	oan Funds	ä	Funds
Revenues and other additions:		Omesmeted		Restricted		Loan Funds		rulius
Unrestricted current funds revenue	\$	373,012,295	\$		\$		\$	
State appropriations-restricted	Ψ	373,012,273	Ψ	10,446,724	Ψ	_	Ψ	
Federal grants and contracts-restricted				169,654,076		261,250		
State grants and contracts-restricted		-		10,957,393		201,230		-
Local grants and contracts-restricted				1,238,710				
Private gifts, grants and contracts-restricted				20,365,237				61,149
Investment income-restricted				734,139		18,127		01,147
Interest on loans receivable		_		754,157		500,381		_
Retirement of indebtedness		-		-		300,361		-
		-		-		-		-
Expended for plant facilities (including \$17,620,463								
charged to current funds)		-		- 401 072		- 00 416		- 510.220
Other		-		6,481,873		99,416		510,339
Total revenues and other additions		373,012,295		219,878,152		879,174		571,488
Expenditures and other deductions:								
Educational and general expenditures		290,866,213		200,640,970		_		_
Auxiliary enterprise expenditures		38,427,793		,		_		-
Hospitals expenditures		39,068,543		_		_		-
Indirect costs recovered		-		15,704,678		_		_
Loan cancellations and write-offs		_		-		62.234		_
Administrative and collection costs		_		_		4,001		_
Expended for plant facilities (including \$3,353,301						4,001		
not capitalized)								
Retirement of indebtedness								
Interest on indebtedness								
Disposal of plant facilities		_		_		_		_
Other uses		-		-		113,735		-
Other uses						113,733		-
Total expenditures and other deductions		368,362,549		216,345,648		179,970		-
Transfers among funds - additions (deductions):								
Mandatory:								
Debt service		(10,311,249)		_		_		_
Federal student financial aid		(303,402)		243,436		59,966		_
Nonmandatory		2,424,625		(1,369,002)				(1,506,683)
1 (omination)		2,121,020		(1,000,002)				(1,200,000)
Total transfers among funds		(8,190,026)		(1,125,566)		59,966		(1,506,683)
Net increase/(decrease) for the year		(3,540,280)		2,406,938		759,170		(935,195)
Fund balances at beginning of year		32,353,147		15,649,626		23,097,748		29,946,175
Fund balances at end of year	\$	28,812,867	\$	18,056,564	\$	23,856,918	\$	29,010,980

The accompanying notes to financial statements are an integral part of this statement.

		Plant Funds		
_		Retirement		Investment
	Inexpended	of Indebtedness		in Plant
\$	_	\$ -	\$	_
_	12,521,124	3,061,208	-	-
	-	-		-
	-	-		-
	2 066 440	2 155 475		-
	2,966,440 117,085	2,155,475 323,976		-
	-	-		-
	-	-		8,837,880
	2 640 021	-		38,448,899
	2,649,921	-		-
	18,254,570	5,540,659		47,286,779
	-	-		-
	-	-		-
	-	-		-
	-	-		-
	-	- -		-
	24,181,737	-		-
	-	8,837,880		-
	-	7,065,693		1 650 640
	-	-		1,650,649
	24,181,737	15,903,573		1,650,649
	(66.000)	10.255.401		
	(66,232)	10,377,481		-
	278,307	172,753		-
	212,075	10,550,234		
	(5,715,092)	187,320		45,636,130
	23,201,533	(785,599)		422,292,081
\$	17,486,441	\$ (598,279)	\$	467,928,211

VIRGINIA COMMONWEALTH UNIVERSITY STATEMENT OF CURRENT FUNDS REVENUES, EXPENDITURES, AND OTHER CHANGES For the Fiscal Year Ended June 30, 2000

With Comparative Figures for June 30, 1999

1999 Total 91,810,307 156,299,295 166,593,488 11,854,510 856,556 19,290,032 943,250 6,722,401 27,533,643 481,903,482 38,908,397
156,299,295 166,593,488 11,854,510 856,556 19,290,032 943,250 6,722,401 27,533,643 481,903,482
156,299,295 166,593,488 11,854,510 856,556 19,290,032 943,250 6,722,401 27,533,643 481,903,482
166,593,488 11,854,510 856,556 19,290,032 943,250 6,722,401 27,533,643 481,903,482
11,854,510 856,556 19,290,032 943,250 6,722,401 27,533,643 481,903,482
856,556 19,290,032 943,250 6,722,401 27,533,643 481,903,482
19,290,032 943,250 6,722,401 27,533,643 481,903,482
943,250 6,722,401 27,533,643 481,903,482
6,722,401 27,533,643 481,903,482
27,533,643 481,903,482
481,903,482
38,908,397
46,642,746
567,454,625
175,579,181
69,859,433
4,553,018
43,297,157
7,581,178
28,398,807
27,322,640
117,544,120
474,135,534
3,804,149
98,616
478,038,299
34,566,402
6,667,356
41,233,758
41,233,736
45,373,816
-
45,373,816
564,645,873
3,317,202
2,211,404
330,845

The accompanying notes to financial statements are an integral part of this statement.

NOTES TO FINANCIAL STATEMENTS

VIRGINIA COMMONWEALTH UNIVERSITY

NOTES TO FINANCIAL STATEMENTS

AS OF JUNE 30, 2000

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

As one of only three Carnegie Research-1 Universities in Virginia, Virginia Commonwealth University plays a significant role in providing a college-trained workforce, high quality health care, and cultural enrichment for the Richmond area and the Commonwealth. More than 23,400 undergraduate, graduate, and professional students pursue 141 degree programs on VCU's two campuses: the Academic Campus, situated in the historic Fan District, and the Medical College of Virginia Campus, located two miles east in the commercial and governmental district of downtown Richmond. VCU's one college and ten schools include the School of Engineering, one of the largest art schools in the country, as well as the South's oldest school of social work. The MCV Campus supports the MCV Hospitals, one of the most comprehensive academic health centers in the country.

The financial statements of the University are prepared in accordance with generally accepted accounting principles as prescribed by the Governmental Accounting Standards Board and the American Institute of Certified Public Accountants' industry audit guide, *Audits of Colleges and Universities*. Since the University is a component unit of the Commonwealth of Virginia, it is included in the Comprehensive Annual Financial Report of the Commonwealth.

A. Reporting Entity

The accompanying financial statements include the accounts of all organizational units of Virginia Commonwealth University and the Virginia Commonwealth University Intellectual Property Foundation, a component unit, which is blended (consolidated) with University operations. The assets of affiliated organizations, which are separately incorporated and managed by their own Boards, are not included in these statements. The affiliated organizations are listed below and are described in Notes 8 and 12:

Medical College of Virginia Hospitals Authority Medical College of Virginia Foundation VCU Foundation VCU Real Estate Foundation Virginia Commonwealth University School of Engineering Foundation

Medical College of Virginia Alumni Association of VCU Virginia Commonwealth University Alumni Association MCV Physicians M.C.V./V.C.U. Dental Faculty Practice Association Virginia Biotechnology Research Park Authority

B. Basis of Accounting

The financial statements of the University have been prepared on the accrual basis except for depreciation expense relating to capitalized fixed assets which is not recorded. The statement of current funds revenues, expenditures and other changes is a statement of financial activities of current funds related to the current reporting period and does not purport to present the results of operations or the net income or loss for the period as would a statement of income or a statement of revenues and expenses.

C. Fund Accounting

To ensure observance of limitations and restrictions placed on the use of resources, the accounts are maintained in accordance with the principles of "fund accounting." Resources are classified for accounting and reporting purposes into funds that may be used for the activities or objectives specified. Separate accounts are maintained for each fund. Funds having similar characteristics have been combined into fund groups. Accordingly, all financial transactions have been recorded and reported by fund group.

Within each group, fund balances restricted by outside sources are so indicated and are distinguished from unrestricted funds allocated for specific purposes by action of the Board of Visitors. Externally restricted funds may be utilized only in accordance with the purposes established by the source of such funds and are in contrast with unrestricted funds, of which the governing board retains full control to use in achieving any of its institutional purposes.

All gains and losses arising from the sale, collection, or other disposition of investments and other non-cash assets associated with the above restricted or unrestricted funds are accounted for in the fund that owned such assets. Ordinary income derived from investments, receivables, and the like, is accounted for in current unrestricted funds, except for income derived from investment of endowment funds, which is accounted for in the fund to which it is restricted, or if unrestricted, as revenue in the unrestricted current funds.

Unrestricted revenue is accounted for in the unrestricted current fund. Restricted gifts, grants, appropriations, and other restricted resources are accounted for in the appropriate restricted funds. Restricted current funds are reported as revenues and expenditures when expended for current operating purposes.

D. Investments

Investments are reported at fair value (market), if purchased, or fair market value at the date of receipt, if received as a gift.

E. Inventories

Inventories are valued at the lower of cost (generally determined on the first-in, first-out method) or market.

F. Accrued Compensated Absences

On January 1, 1999, the University implemented the Commonwealth of Virginia's "Virginia Sickness and Disability Program" (VSDP). Full-time classified, part-time classified and faculty employed on or after this date who are also active members of the Virginia Retirement System (VRS) are covered under this program. The plan provides for sick leave, family and personal leave, short-term disability benefits and long-term disability benefits. Full-time classified, part-time classified and faculty employed prior to January 1, 1999, who are active members of VRS, were offered three options. Eligible employees elected to participate in VSDP under one of two options or remain under the traditional sick leave program in which classified employees and twelve month faculty earn 5 hours of leave each pay period regardless of the length of state service and nine month faculty accrue 48 hours per semester. One VSDP option permitted eligible employees to convert accumulated sick leave balances to

short-term disability credits. The other allowed for the conversion of sick leave balances to VRS service credit. The University was not required to currently fund the cost of conversion to VRS service credit. Enrollment in the VSDP is irrevocable, and no additional enrollments are planned. Under VSDP, unused VSDP sick leave and family and personal leave balances do not carry forward from one year to the next, and employees are not paid for unused balances upon termination. The converted short-term disability credits of classified employees are payable upon termination in accordance with the Commonwealth of Virginia's sick leave payout policy discussed below. Faculty who converted sick leave balances to short-term disability credits are not compensated for these balances at termination.

Full-time and part-time twelve-month faculty and classified employees earn annual leave based upon the number of years of continuous state service. Faculty may carry forward 288 hours of annual leave from one year to the next. Classified employees may carryover up to two years of unused annual leave balances. Upon termination, unused annual leave balances are paid in full.

Employees who are not subject to the overtime provisions of the Fair Labor Standards Act may be eligible to earn compensatory leave. Leave is earned on an hour-for-hour basis for having worked additional hours in a workweek, holidays or scheduled days off. Compensatory leave may be used for paid time off and is payable upon termination. Accrued compensatory leave lapses within 12 months from the date it is earned and once lapsed may not be used or paid upon termination.

The University records a liability for all unused annual, non-VSDP sick and compensatory leave and unused short-term disability credits as well as related fringe benefits. Annual and compensatory leave balances are paid in full upon termination. Non-VSDP sick leave and short-term disability credits are payable upon employment termination and are limited to 25 percent of the value accumulated or \$5,000, whichever is less, under the Commonwealth of Virginia's sick leave pay-out policy for employees with 5 or more years of service.

G. Due From/Due To Other Funds

For investment purposes, the University pools cash balances not held by the Treasurer of Virginia. All investments and the activity related to the invested balances, including the risk of loss and realization of gain, are recognized in Current Unrestricted Funds.

H. Plant Funds

Plant assets are stated at cost or, if donated, at fair market value on the date of acquisition. No provision for depreciation is made. Expenditures for construction in progress are capitalized as incurred and reflected in net investment in plant. Interest expense relating to construction is capitalized net of interest income earned on resources set aside for this purpose. Current funds used to finance plant assets are accounted for as expenditures for the normal replacement of movable equipment and library books; mandatory transfers for required provisions for debt service; and transfers of a nonmandatory nature for all other cases. Plant assets at the time of disposal revert to the Commonwealth of Virginia for disposition. Net proceeds, if any, are returned to the University.

I. Hospital Services

The University provides facilities, graduate medical education, clinical support, administrative support and medical care of indigent patients to hospitals. The revenues and expenditures necessary to provide the services are classified as hospital services.

2. CASH AND INVESTMENTS

Cash

All cash of the University is maintained in accounts collateralized in accordance with the Virginia Security for Public Deposits Act, Section 2.1-359 et seq. of the <u>Code of Virginia</u> or covered by federal depository insurance.

Investments

The University's non-state funds, other than endowment and quasi-endowment funds, are managed by professional investment managers. The University's investment objective is to ensure the preservation of capital with sufficient liquidity to meet operating expenditure requirements. The investment policy of the University is established by the Board of Visitors and is monitored by its Finance, Investment and Property Committee. Investment managers may invest in the following types of investments: direct obligations of the United States, obligations unconditionally guaranteed by the United States, collateralized mortgage obligations, obligations of any agency or instrumentality of the United States, certificates of deposit and bank notes of domestic banks, collateralized repurchase agreements, banker's acceptances, commercial paper issued by domestic corporations, money market funds, corporate notes of domestic corporations, fully hedged debt obligations of sovereign governments and companies, obligations of the Commonwealth of Virginia, asset backed securities with AAA ratings, and negotiable certificates of deposit and negotiable bank notes of domestic banks. The allocation of assets at June 30, 2000, is 22 percent high-quality cash equivalents with maturities of less than one year and 78 percent high quality fixed income securities.

The University's investments at June 30, 2000 that are represented by specific identifiable investment securities are classified as to the level of risk assumed at year-end. Category 1 includes investments that are insured or registered or for which the securities are held by the University or its agents in the University's name. Category 2 includes uninsured and unregistered investments for which the securities are held in the broker's or dealer's trust department or safekeeping agent in the University's name. None of the University's investments meets this classification requirement. Category 3 includes uninsured and unregistered investments for which the securities are held by the broker or dealer, or by its trust department or safekeeping agent but not in the University's name.

For management purposes, Endowment and Quasi-Endowment funds are held in the investment pools of the VCU Foundation, the VCU Real Estate Foundation or the MCV Foundation. These funds remain the property of the University. The investment pools consist of cash equivalents, bonds, preferred and common stocks, and real estate. The University's equity in the investment pools is based on units or shares in the investment pools. Consequently, funds held by the foundations are not categorized as to the level of risk.

Due to the cyclical nature of tuition and fee collections, the University's investment in overnight repurchase agreements for which the underlying securities were held by the dealer

fluctuates significantly during the year. As a result, the amounts that were in category 3 at those times were substantially higher than at year-end.

Investments are reported at fair value (market). Categorization of investments at June 30, 2000 is as follows:

	Categ	Category		
	1	3	Value	Cost
Investments:				
U.S. Government and U.S. Government				
Agency Securities	\$ 13,100,369	\$ -	\$ 13,100,369	\$ 13,237,669
Corporate notes	10,388,840	-	10,388,840	10,583,092
Commercial paper	1,174,633	-	1,174,633	1,168,627
Municipal bonds	514,308	-	514,308	518,856
Repurchase agreements		5,561,000	5,561,000	5,561,000
Subtotal	\$ 25,178,150	\$ 5,561,000	30,739,150	31,069,244
Mutual and Money Market Funds			4,013,831	4,013,831
Investments held by the Treasurer of Virgini Securities Loans	ia:		409,657	409,657
Investments held by the VCU Intellectual Pr	operty			
Foundation			1,562,703	290,673
Investment Pools:				
Investments held by the VCU Foundation			22,752,778	18,752,874
Investments held by the VCU Real Estate l	Foundation		1,000,000	1,000,000
Investments held by the MCV Foundation		_	5,258,204	2,837,316
Total Investments		<u>_</u>	\$ 65,736,323	\$ 58,373,595

Investments are reported at fair value. Categorization of investments at June 30, 1999 is as follows:

	Categ	ory		Fair	Cost
	1		3	Value	
Investments:					_
U.S. Government and U.S. Government					
Agency Securities	\$ 22,566,057	\$	-	\$ 22,566,057	\$ 22,987,589
Corporate notes	10,302,951		-	10,302,951	10,498,781
Commercial paper	1,773,612		-	1,773,612	1,769,097
Foreign bonds	200,307		-	200,307	202,068
Repurchase agreements	-	,	7,137,000	7,137,000	7,137,000
Subtotal	\$ 34,842,927	\$	7,137,000	41,979,927	42,594,535
Mutual and Money Market Funds Investments held by the Treasurer of Virgini	a•			8,354,346	8,354,346
Securities Loans				364,194	364,194
Investments held by the VCU Intellectual Pr Foundation	operty			1,120,030	581,624

Investment Pools:			
Investments held by the VCU Foundation	23,775,47	6	17,893,926
Investments held by the VCU Real Estate Foundation	1,000,00		1,000,000
Investments held by the MCV Foundation	5,170,69	9	2,837,316
Total Investments	\$ 81,764,67	2	\$73,625,941
3. BALANCE SHEET DETAIL			
Accounts Receivable	2000		1999
Unrestricted current funds:	 		
Student and other receivables, less allowance of			
\$1,801,008 in 2000 and \$2,390,074 in 1999	\$ 4,025,727	\$	6,556,784
Commonwealth of Virginia	5,312,695		3,377,551
Medical College of Virginia Hospitals Authority	 3,986,039		4,275,780
Total unrestricted current funds	13,324,461		14,210,115
Restricted current funds:			
Grants and contracts, less allowance of			
\$200,000 in 2000 and \$200,000 in 1999	12,404,225		8,837,004
Loan funds:			
Student notes receivables, less allowance of			
\$3,312,097 in 2000 and \$3,348,316 in 1999	22,141,283		22,263,998
Agency funds	 37,171		44,007
Total receivables	\$ 47,907,140	\$	45,355,124
Investment in Plant			
Land	\$ 19,223,048	\$	18,529,048
Land improvements	9,479,613		9,463,606
Buildings	265,200,004		247,702,711
Equipment	118,267,906		108,779,641
Library books	65,684,330		61,521,015
Construction in progress	52,174,676		41,664,409
Leasehold interests:			
Steam Plant	18,566,310		18,451,735
School of Engineering Building	38,484,655		38,484,655
Biotechnology Research Park	 5,676,830		6,548,068
Total investment in plant	\$ 592,757,372	\$	551,144,888

4. VIRGINIA COMMONWEALTH UNIVERSITY EARLY RETIREMENT PLAN FOR FACULTY

During the current year, the University established the Virginia Commonwealth University Early Retirement Plan for Faculty (Plan). The purpose of the Plan is to provide a financial early retirement incentive for certain tenured faculty that will facilitate the release of tenured faculty resources for budget reallocation or reduction in accordance with the University Strategic Plan goals, changes in enrollment, and other University needs. Tenure is a permanent appointment granted to associate professors and professors, which continues until the faculty member leaves the University, is dismissed for cause, or is terminated due to a financial crisis.

The Plan provides an annuity for five years from the date of his or her retirement equal to 20 percent of the average University salary of faculty members eligible to participate in the Plan, not to exceed 30 percent of the participant's base annual salary from University resources at the time the agreement was signed. In addition, the University provides a health care benefit supplement until the participant becomes Medicare eligible (currently age 65), if the participant retires, or up to 18 months of COBRA benefits, if the participant does not retire.

As of June 30, 2000, 13 faculty members elected to enroll in the Plan. During fiscal year 2000, total payments under this plan were \$11,032. The future Plan payment schedule follows:

Fiscal	Plan
Year	Obligations
2001	\$ 239,528
2002	253,426
2003	244,520
2004	236,018
2005	224,449
Later Years	28,607
Total	\$ 1,226,548

5. LONG TERM DEBT

Long-term debt of the University consists of the following at June 30:

	2000	1999
Bonds Payable:		
4.25% to 5.75% General Revenue Pledge Bonds,		
Series 1995, 1996 and 1998 payable through 2021	\$ 53,095,000	\$ 54,870,000
3% to 8% Commonwealth of Virginia Revenue Bonds		
payable through 2017	35,066,915	38,331,733
Total bonds payable	88,161,915	93,201,733
• •		
Notes Payable:		
Virginia College Building Authority with interest		
rates of 3.15% to 6%	13,640,000	12,900,000

Capital Leases:		
Virginia College Building Authority with imputed		
interest rates of 7.26% to 8.39%	5,748,022	8,063,541
Virginia Public Building Authority with imputed		
interest rates of 2.25% to 5.85%	15,021,078	15,707,860
Biotechnology Research Park with imputed		
interest financing of 9.5%	5,242,073	6,207,610
Total capital leases	26,011,173	29,979,011
Installment Purchases: Obligations under installment purchase contracts		
with interest rates from 4.43% to 6.88%	3,295,466	3,017,523
Total long-term debt	\$131,108,554	\$139,098,267
		

Long-term debt matures as follows:

Fiscal Year	Revenue Bonds	Notes Payable	Capital Leases	Installment Purchases	Total
2001	\$ 5,283,960	\$ 480,000	\$ 3,445,286	\$ 489,280	\$ 9,698,526
2002	5,020,253	500,000	3,146,378	459,138	9,125,769
2003	4,752,675	520,000	1,951,166	521,712	7,745,553
2004	5,054,389	535,000	1,047,662	547,919	7,184,970
2005	4,254,832	560,000	1,113,090	565,554	6,493,476
Later Years	63,795,806	11,045,000	15,307,591	711,863	90,860,260
_					
Total	\$ 88,161,915	\$13,640,000	\$ 26,011,173	\$ 3,295,466	\$131,108,554

Commonwealth Revenue Bonds

The Commonwealth of Virginia issues bonds for agencies and institutions of the Commonwealth. The University has received a portion of the proceeds to fund capital construction. The University recognizes a liability associated with its share of the bonds and remits principal and interest payments related to this liability to the Treasurer of Virginia. Of the total Commonwealth of Virginia Revenue Bonds, outstanding bonds payable in the amount of \$3,986,039, which will be repaid by the Authority as described in Note 8, are classified as a liability in Current Unrestricted Funds.

Virginia College Building Authority

The Virginia College Building Authority (VCBA) issues Educational Facilities Revenue Bonds (Public Higher Education Financing Program). As a participating institution in this program, the University issued a note payable to the VCBA. This note, along with the notes of other institutions, is held by the VCBA as security for the Educational Facilities Revenue Bonds. For accounting purposes, the financing arrangement is considered to represent a note payable.

The University participates in the Higher Education Equipment Trust Fund of the VCBA, an agency of the Commonwealth of Virginia. The Higher Education Equipment Trust Fund provides funds to public colleges and universities for equipment acquisition. Prior to the current year, funds were provided in the form of a lease. During the current fiscal year, the VCBA financed this program with State provided funds, which will not require repayment. However, debt obligations are outstanding for prior fiscal years. For accounting purposes, the financing arrangement for the outstanding debt is considered to represent a capital lease.

Virginia Public Building Authority

The University participates in a financing arrangement with the Virginia Public Building Authority for the construction of a steam plant adjacent to the MCV campus. The University considers this financing arrangement to be a capital lease.

Defeasance of Debt

In prior fiscal years, a portion of the Commonwealth of Virginia Revenue Bonds, of which the University has a share, has been defeased. Details relating to the prior years' defeasances are reported in the Comprehensive Annual Financial Report of the Commonwealth.

6. RESTATEMENT OF PLANT FUND BALANCES

The beginning fund balances for Unexpended Plant Funds has been restated to reflect an adjustment for the amount reported from 21st Century bond proceeds for the construction of the Fine Arts building. The effects of the restatement are as follows:

Originally Reported - June 30, 1999	\$25,239,996
Adjustment	(2,038,463)
Restated – June 30, 1999	<u>\$23,201,533</u>

7. RETIREMENT, PENSION PLANS, AND POST EMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS

Substantially all full-time classified salaried and certain full-time faculty employees of the University participate in the defined benefit retirement plan administered by the Virginia Retirement System (VRS). The VRS is an agent multiple-employer public employee retirement system (PERS) that acts as a common investment and administrative agency for the Commonwealth of Virginia and its political subdivisions.

The long-term disability benefit provided for by the "Virginia Sickness and Disability Program" (VSDP) is administered by VRS. Funding for this benefit has been incorporated into the VRS contribution shown below.

The University's payroll costs, excluding accrued payroll, for employees covered by the VRS for the years ended June 30, 2000 and 1999, respectively, were \$121,252,257 and \$118,440,954. The University's total payroll costs for the years then ended were \$251,064,789 and \$240,166,384.

Information regarding types of employees covered, benefit provisions, employee eligibility requirements including eligibility for vesting, and the authority under which benefit provisions as well as employer and employee obligations to contribute is established and disclosed in the Comprehensive Annual Financial Report of the Commonwealth of Virginia.

The University's total VRS contributions were \$13,374,124 and \$12,499,399 for the years ended June 30, 2000, and 1999, respectively, which included the 5 percent employee contribution assumed by the employer. These contributions represent 11.3 percent of covered payroll.

The VRS does not measure assets and pension benefit obligations separately for individual state institutions. The Comprehensive Annual Financial Report of the Commonwealth of Virginia provides disclosure of the Commonwealth's unfunded pension benefit obligation at June 30, 2000. The same report contains historical trend information showing VRS's progress in accumulating sufficient assets to pay benefits when due.

Full-time faculty and certain administrative staff are eligible to participate in other retirement plans. These are fixed-contribution programs where the retirement benefits received are based upon the employer, 5.4 percent, and employee, 5 percent, contributions (all of which are paid by the University) plus interest and dividends.

Individual contracts issued under the plans provide for full and immediate vesting of both the University's and the employee contributions. Total pension costs under these plans were \$8,875,535 and \$8,536,837 in fiscal years 2000 and 1999, respectively. Contributions to other retirement plans were calculated using the base salary \$85,341,712 in fiscal year 2000, and \$82,084,971 in fiscal year 1999.

The state participates in the VRS administered statewide group life insurance program, which provides post employment life insurance benefits to eligible retired and terminated employees. The state also provides health care credits against the monthly health insurance premiums of its retirees who have at least 15 years of state service and participate in the state health plan. Information related to these plans is available at the statewide level in the Comprehensive Annual Financial Report of the Commonwealth.

During fiscal year 2000, the University implemented the Deferred Compensation Program (DCP) employer Cash Match Plan. The Cash Match Plan gives eligible DCP participants, employees with at 12 consecutive months of salaried state service and who are making continuous deferrals of at least \$10 per pay period to a 403(b) retirement plan, a maximum of \$10 per pay period in matching Deferred Compensation savings. Legislation enacted in fiscal year 2001 increases the cash match to a \$20 maximum effective July 1, 2000.

8. RELATED PARTIES

The financial statements do not include the assets, liabilities, or fund balances of affiliated organizations, whose financial statements are separately audited. All of these organizations are separately incorporated entities managed by their own Boards. Each organization is described below.

Medical College of Virginia Foundation

The foundation is organized to aid, strengthen, and extend the work, services, and objectives of the Medical College of Virginia Hospitals Authority and the Health Sciences Campus of Virginia Commonwealth University. This is achieved through the receipt of contributions, investment and management of funds, and the disbursement of current funds and a portion of the total return on endowment. The Foundation transferred to the University \$7,717,424 in 2000 and \$6,349,716 in fiscal year 1999.

VCU Foundation

The foundation functions solely to assist and support the University. In that capacity, the foundation holds and manages endowment funds for the University. The University received \$3,924,865 in 2000 and \$3,658,200 (including \$1,516,385 for capital projects) in 1999 from the foundation.

VCU Real Estate Foundation

The foundation functions solely to assist and support the University. The sole purpose of the foundation is to hold and manage real estate for the University. The University received \$675,295 in 2000 and \$92,513 in 1999 from the foundation and has an operating lease liability of \$2,016,386.

Virginia Commonwealth University School of Engineering Foundation

The foundation is organized exclusively for educational, scientific and charitable purposes and to provide financial and other support to the University's School of Engineering. The University has issued \$26,895,000 of General Revenue Pledge Bonds for the purpose of constructing a School of Engineering Foundation building. The proceeds were advanced to the School of Engineering Foundation who, as owner of the property, constructed the building. The School of Engineering Foundation solicits contributions and remits funds to the University sufficient to retire the indebtedness including interest. The funds received from the School of Engineering Foundation will be recorded as contributions received. For accounting purposes, the University received \$636,865 in 2000 (including \$442,706 for capital projects) and \$198,058 in 1999.

The following summarizes selected financial data, excluding data included in the University's financial statements, of the fund raising foundations which support the University: the Medical College of Virginia Foundation, the VCU Foundation, the VCU Real Estate Foundation and its controlled affiliate, and the Virginia Commonwealth University School of Engineering Foundation at June 30, 2000 and 1999.

Assets:	2000	1999
Cash and investments	\$ 236,658,630	\$ 222,693,758
Other assets	30,868,596	32,142,693
Total assets	\$ 267,527,226	\$ 254,836,451

Liabilities and fund balances:		
Accounts and loans payable	\$ 10,760,435	\$ 10,932,541
Net assets	256,766,791	243,903,910
Total liabilities and fund balances	\$ 267,527,226	\$ 254,836,451
Revenues and other fund additions	\$ 38,737,541	\$ 51,453,947
Expenditures and other fund deductions	\$ 25,874,660	\$ 20,847,324

MCV Physicians

The primary purpose of MCV Physicians is to attract highly qualified physicians to serve on the faculty of the University and to encourage their practice at MCV Hospitals. The total earnings of faculty members are limited to an amount approved by the University. A portion of the clinical earnings is contributed to the University. MCV Physicians also provides funding to the University for other support expenses. Clinical earnings contributed and other support received were \$1,309,419 and \$8,357,983 in 2000 and \$2,731,977 and \$16,519,096 in 1999.

Medical College of Virginia Alumni Association of VCU

The purpose of the Medical College of Virginia Alumni Association of VCU is to organize alumni activities for Virginia Commonwealth University. The University provided funding of \$200,839 in 2000 and \$191,387 in 1999, as the principal source of funding for the Association's operation.

Virginia Commonwealth University Alumni Association

The Association was formed for educational purposes to further the best interests of the University, its alumni and students. The University provided funding of \$115,882 in 2000 and \$110,868 in 1999, as the principal source of funding for the Association's operation.

Virginia Biotechnology Research Park Authority

The primary purpose of the Virginia Biotechnology Research Park Authority is to expand knowledge pertaining to scientific and technological research and development among public and private entities and promote the economic and industrial development of the City of Richmond and the Commonwealth of Virginia. The University currently occupies 40,114 square feet of Biotech One under a capital lease as shown in Note 5. In addition, the University is committed to a 20 year Master Lease with the Authority, which guarantees monthly rent equal to the principal and interest necessary to amortize the outstanding debt associated with the construction of the facilities and any additional rent required. The maximum amount payable under this Lease for space not occupied by the University is \$543,235 annually during the first ten years of the Lease and \$1,278,200 annually for the remainder of the lease term. The University has an operating lease liability of \$27,099.

Medical College of Virginia Hospitals Authority

The University provides graduate medical education, clinical support, administrative support, and medical care of indigent patients to the Medical College of Virginia Hospitals Authority (Authority). The University also rents hospital facilities to the Authority on a long-term lease for \$1 per year and certain space in other facilities. The University received \$40,923,189 from the Authority including \$2,808,597 for facility rental. The University refunded \$2,900,000 to the Authority, which represents an overpayment of indigent care received from MCV Physicians. The University paid the Authority \$3,318,336 for maintenance services provided to University facilities, resident services, and rent. The balance of the receivable recorded by the University for the retirement of a portion of the Commonwealth of Virginia Revenue Bonds attributable to the patient and visitors parking deck is \$3,986,039 at June 30, 2000.

M.C.V./V.C.U. Dental Faculty Practice Association

The Association was established to support the education, research, service and patient care mission of the School of Dentistry (School) of Virginia Commonwealth University. The Association promotes and coordinates the delivery of superior patient care at the School.

9. FUNDS HELD IN TRUST BY OTHERS

Under the provisions of the wills of certain benefactors, the University's portion of principal sums with market values of \$22,024,482 and \$21,065,490 at June 30, 2000, and 1999, respectively, was held in trust by others. These assets are not included in the University's balance sheet.

10. COMMITMENTS

The University is party to various construction commitments. At June 30, 2000, and 1999, the remaining commitments total \$34,155,661 and \$26,059,441, respectively.

The University also is committed under various operating leases (for buildings, computer equipment, business equipment, etc.). The University has renewal options on the leased assets for another similar term. In most cases, the University expects that, in the normal course of business, these leases will be replaced by similar leases. Rental expense for the fiscal years ended June 30, 2000, and 1999, was \$1,927,688 and \$2,093,865, respectively. In addition, the University reimburses the Commonwealth of Virginia \$138,089 annually for the use of space in a facility owned by the Commonwealth.

The University has, as of June 30, 2000, the following total future minimum rental payments due under the above leases.

Fiscal	Operating
Year	Lease Agreements
2001	\$ 1,674,982
2002	853,787
2003	851,287
2004	430,990
2005	240,626
Later Years	721,878
Total future minimum	
rental payments	<u>\$ 4,773,550</u>

11. LITIGATION

The University has been named as a defendant in a number of lawsuits. The final outcome of any of these lawsuits cannot be determined at this time. However, management is of the opinion that any ultimate liability to which the University may be exposed will not have a material effect upon the University's financial position.

12. SUBSEQUENT EVENT

Effective July 1, 2000, in conjunction with legislation enacted by the Commonwealth of Virginia, the Medical College of Virginia Hospitals Authority's name was changed to the Virginia Commonwealth University Health System Authority. Concurrent with the legislation, MCV Physicians and the Virginia Commonwealth University Health System Authority will be component units of the University effective July 1, 2000. Financial statements issued subsequent to June 30, 2000 will include the assets, liabilities and net assets of the Authority and MCV Physicians. Listed below is the pertinent financial data for these entities at June 30, 2000.

	Medical College Of Virginia Hospitals	MCV
Assets:	Authority	Physicians
Cash and investments	\$ 27,479,502	\$ 23,008,607
Other assets	466,991,002	36,531,443
Total assets	\$ 494,470,504	\$ 59,540,050

Liabilities and fund balances:		
Liabilities	\$ 139,989,793	\$ 21,116,589
Fund balances/Net Assets	354,480,711	38,423,461
Total liabilities and fund balances	\$ 494,470,504	\$ 59,540,050
Revenues and other fund additions	\$ 500,213,405	\$ 132,742,062
Expenditures and other fund		
deductions	\$ 498,267,020	\$ 132,486,706

13. STATE APPROPRIATIONS – UNRESTRICTED FUNDS

The University receives state appropriations from the General Fund of the Commonwealth. The Appropriation Act specifies that such unexpended appropriations shall revert at the end of the biennium, as specifically provided by the General Assembly, unless the University meets management standards.

The following is a summary of state appropriations received by the University for the year ended June 30, 2000.

Academic Division:	
Original legislative appropriation (Chapter 935)	\$ 160,340,805
HEETF Transfer In	3,470,987
Total adjusted Academic Division	<u>\$ 163,806,828</u>

14. SURETY BOND

The employees of the University were covered by a Faithful Performance Duty Bond administered by the Commonwealth of Virginia's Department of General Services, Division of Risk Management with liability limits of \$500,000 for each occurrence. Information relating to the Commonwealth's self-insurance plan is available at the statewide level in the Commonwealth of Virginia's Comprehensive Annual Financial Report.

SUPPLEMENTARY INFORMATION

	Athletics	Food Services	Gyms	Larrick Student Center		Parking and Transportation		Residence Halls	
Revenue: Student fees Sales and services Auxiliary interest earnings	\$ 6,840,776 1,939,885	\$ 3,962,682 1,231,913 81,215	\$ 2,056,500 238,154	\$	190,669 - -	\$	1,865,718 5,532,062	\$	6,921,499 298,558 9,268
Total revenue	8,780,661	5,275,810	2,294,654		190,669		7,397,780		7,229,325
Cost of sales		-	-		-		-		
Net revenue	8,780,661	5,275,810	2,294,654		190,669		7,397,780		7,229,325
Expenditures:									
Personal services	2,343,368	128,280	977,541		115,222		1,153,769		2,335,977
Employee benefits	450,480	36,870	139,549		30,734		274,639		540,892
Contractual services	1,524,705	3,014,982	175,492		18,944		1,788,583		1,460,873
Supplies and materials	(47,304)	9,336	202,663		(1,358)		62,238		434,824
Equipment	114,863	177,331	69,087		2,958		57,756		473,140
Current charges and obligations	2,898,251	213,213	253,450		58,749		2,835,193		1,942,511
Miscellaneous	319,232	37,419	138,416		5,789		179,279		122,743
Operating expenses	7,603,595	3,617,431	1,956,198		231,038		6,351,457		7,310,960
Interdepartmental recoveries									
and charges	(80,981)	(75,000)	(720)		-		(163,927)		(12,501)
Net operating expenses	7,522,614	3,542,431	1,955,478		231,038		6,187,530		7,298,459
Excess (deficiency) of revenues over (under) operating expenses before transfers	1,258,047	1,733,379	339,176		(40,369)		1,210,250		(69,134)
Transfers: Mandatory Nonmandatory	2,162,572 (1,728,516)	5,304 699,086	-		- -		2,498,282 (668,968)		1,435,630 (198,881)
Net increase (decrease) for the year	823,991	1,028,989	339,176		(40,369)		(619,064)		(1,305,883)
Beginning fund balance	(604,521)	804,868	2,081,594		134,503		4,277,809		1,333,019
Ending fund balance	\$ 219,470	\$ 1,833,857	\$ 2,453,169	\$	94,134	\$	3,658,745	\$	27,136

				ıdent ealth	5	Business Services ninistration	evelopment Programs	Ţ	Jnassigned	In Ma	Dental strument nagement rograms	Steam Plant	Total
\$	- 2,755,299 -	\$ 2,085,277 85,760	\$ 2,	,289,537 394,417 -	\$	23,216	\$ 130,417	\$	1,009,829 1,937,900	\$	813,395 -	\$ - 1,742,752 -	\$27,352,904 \$16,993,311 90,483
	2,755,299	2,171,037	2,	,683,954		23,216	130,417		2,947,729		813,395	1,742,752	44,436,698
	1,701,786	-		-		-	-		-		-	-	1,701,786
	1,053,513	2,171,037	2,	,683,954		23,216	130,417		2,947,729		813,395	1,742,752	42,734,912
	181,004 36,305 149,562 (97,368)	857,875 166,849 201,640 67,890		,403,845 308,440 245,411 234,956		162,532 61,116 9,432 28,925	68,772 1,135 15,016 12,152		3,089 232 2,986,696 (70,488)		102,232 15,984 72,777 83,377	347,334 80,934 598,707 251,466	10,180,840 2,144,159 12,262,820 1,171,309
	(592) 99,048 13,746	64,573 351,849 47,813		126,645 26,633 80,385		19,548 24,662 (706)	16,734 11,466 7,231		46,325 386,424 24,410		443,733 (5,099) 54,005	701,568 19	1,612,101 9,797,918 1,029,781
_	381,705	1,758,489	2,	,426,315		305,509	132,506		3,376,688		767,009	1,980,028	38,198,928
	-	(99,563)		(11,125)		(332,115)	(59,280)		(637,709)		-	-	(1,472,921)
	381,705	1,658,926	2,	,415,190		(26,606)	73,226		2,738,979		767,009	1,980,028	36,726,007
	671,808	512,111		268,764		49,822	57,191		208,750		46,386	(237,276)	6,008,905
	- 78,086	675,650 (204,977)		(446) 158,017		-	(6,826)		553,672 1,918,128		138,740	-	7,330,663 183,889
	593,722	41,438		111,193		49,822	64,017		(2,263,049)		(92,354)	(237,276)	(1,505,647)
	912,158	291,219		(7,352)		131,914	(101,607)		5,069,309		166,613	181,585	14,671,111
\$	1,505,880	\$ 332,657	\$	103,841	\$	181,736	\$ (37,590)	\$	2,806,260	\$	74,259	\$ (55,691)	\$ 13,197,863

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Richmond, Virginia

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